

A construction worker in the foreground is wearing a bright yellow safety vest over a grey shirt and blue jeans. They are wearing black work gloves and holding a large, rectangular concrete block. The background shows a construction site with other workers in similar gear and a white building under construction.

HOME OF → CONSTRUCTION

Investor Presentation Q1/2026
May 2026

DISCLAIMER

- This presentation was prepared by PORR AG (the "Company") solely for use at investors' meetings and is provided solely for informational purposes. A distribution of this document is not permissible.
- This presentation is not, and should not be construed as, a prospectus or offering document, and has not been reviewed or approved by any regulatory or supervisory authority. The information in this presentation does not constitute or form part of, and should not be construed as, an offer for sale or subscription of, or a solicitation or invitation of any offer to subscribe for or purchase any loans or securities of or make an investment in the Company or any other member of the Group or any other entity in any jurisdiction, and nothing contained therein shall form the basis of, or be relied on in connection with, any contract or commitment whatsoever, in particular, it must not be used in making any investment decision
- This presentation dates from **May 2026**. The facts and information contained herein might be subject to revision in the future. Neither the delivery of this presentation nor any further discussions of the Company with any of the recipients shall, under any circumstances, create any implication that there has been no change in the affairs of the Company since such date. None of the Company or any of its subsidiaries or any of its shareholders or any of such person's directors, officers, employees or advisors nor any other person makes any representation or warranty, express or implied as to, and no reliance should be placed on, the accuracy or completeness of the information contained in this presentation. None of the Company or any of its subsidiaries or any of its shareholders or any of such person's directors, officers, employees and advisors nor any other person shall have any liability whatsoever for any loss howsoever arising, directly or indirectly, from any use of this presentation. The same applies to information contained in other material made available at such investor's meetings.
- This presentation is selective in nature and is intended to provide an introduction to, and overview of, the business of the Company. Wherever external sources are quoted in this presentation, such external information or statistics should not be interpreted as having been adopted or endorsed by the Company as being accurate.
- This presentation contains forward-looking statements relating to the business, financial performance and results of the Company and/or the industry in which the Company operates. These statements generally are identified by words such as "believes", "expects", "predicts", "intends", "projects", "plans", "estimates", "aims", "foresees", "anticipates", "targets", and similar expressions. The forward-looking statements, including but not limited to assumptions, opinions and views of the Company or information from third party sources, contained in this presentation are based on current plans, estimates, assumptions and projections and involve uncertainties and risks. Various factors could cause actual future results, performance or events to differ materially from those described in these statements. The Company does not represent or guarantee that the assumptions underlying such forward-looking statements are free from errors nor do the Company or any of its subsidiaries or any of their directors, officers, employees and advisors nor any other person accept any responsibility for the future accuracy of the opinions expressed in this presentation. No obligation is assumed to update any forward-looking statements.
- The Company does not expect or intend to register any securities that it may offer under the U.S. Securities Act of 1933, as amended (the "Securities Act"), or to conduct a public offering of any securities in the

United States, and the securities of the Company have not been and will not be registered under the Securities Act and any such securities may not be offered or sold in the United States absent registration under the Securities Act or an available exemption from it. There will be no public offer of securities in the United States. Neither this document nor any copy of it may be taken or transmitted into the United States, Australia, Canada or Japan or to any securities analyst or other person in any of those jurisdictions. Any failure to comply with these restrictions may constitute a violation of United States, Canadian, Australian or Japanese securities laws. This document is also not for publication, release or distribution in any other jurisdiction where to do so would constitute a violation of the relevant laws of such jurisdiction nor should it be taken or transmitted into such jurisdiction and persons into whose possession this document comes should inform themselves about and observe any such restrictions.

- The Information is only addressed to and directed at persons in member states of the European Economic Area (each a "Relevant State") who are "qualified investors" within the meaning of Article 2(e) of Regulation (EU) 2017/1129 ("Qualified Investors"). In addition, the Information is being distributed only to, and is directed only at, persons in the United Kingdom who are "qualified investors" within the meaning of the Prospectus Regulation (Regulation (EU) 2017/1129), as it forms part of domestic law in the United Kingdom by virtue of the European Union (Withdrawal) Act 2018 who are (i) "investment professionals" within the meaning of Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005, as amended (the "Order"); (ii) high net worth entities to whom it may otherwise lawfully be communicated falling within Article 49(2)(a) to (d) of the Order, or (iii) persons to whom an invitation or inducement to engage in investment activity (within the meaning of section 21 of the Financial Services and Markets Act 2000) in connection with the issue or sale of any securities of the Company or any member of its group may otherwise lawfully be communicated or caused to be communicated (all such entities and persons together, "Relevant Persons"). The information must not be acted on or relied on (i) in the United Kingdom, by persons who are not Relevant Persons, and (ii) in any Relevant State, by persons who are not Qualified Investors.
- This document is also not for publication, release or distribution in any other jurisdiction where to do so would constitute a violation of the relevant laws of such jurisdiction nor should it be taken or transmitted into such jurisdiction and persons into whose possession this document comes should inform themselves about and observe any such restrictions.

By attending such meeting and/or accessing or reading a copy of this Presentation you agree to be bound by the foregoing limitations and conditions and, in particular, will be taken to have represented, warranted and undertaken that (i) you have read, accept and agree to comply with the contents of this notice including, without limitation, the obligation to keep the information in this Presentation confidential and (ii) (A) if in a Relevant Member State you are a "qualified investor"; (B) if in the United Kingdom you are a "relevant person"; and (C) if in the United States, you are a qualified institutional buyer as defined in Rule 144A under the Securities Act, or (D) irrespective of where you are resident or incorporated, you are an institution that is permitted within your home jurisdiction and in the jurisdiction in which you are accessing the information in this Presentation, under applicable law and regulation, to access the information in this Presentation.

➔ Q1/26 AT A GLANCE

1 Uncut demand in infrastructure
PL & CEE countries still growth drivers

2 Increased order intake
AT / CH +20%, DE +36%

3 All-time high order backlog
EUR 10 bn (+14%) prove growth path

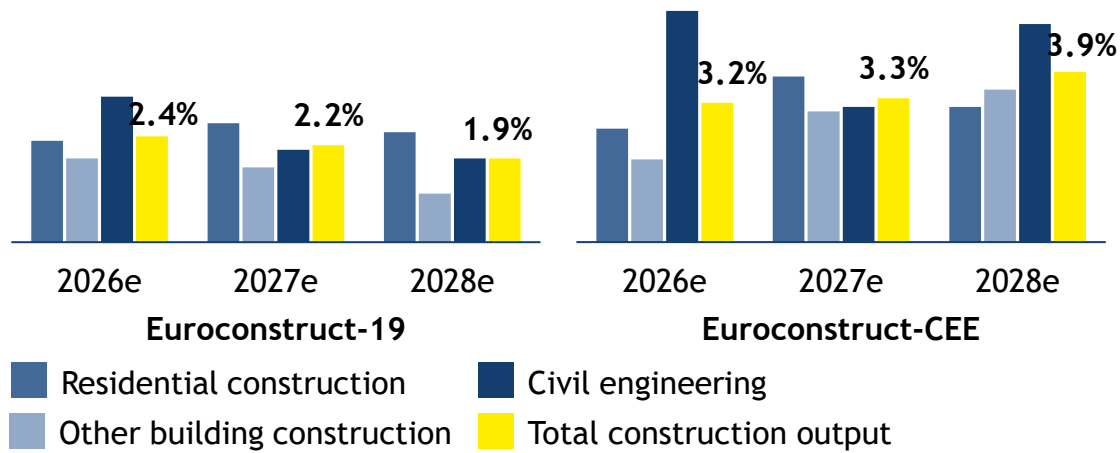
4 Solid output and revenue development
Output growth of 2.3% despite harsh winter

5 Margin improvement on track
+15 bps due to reduced input cost

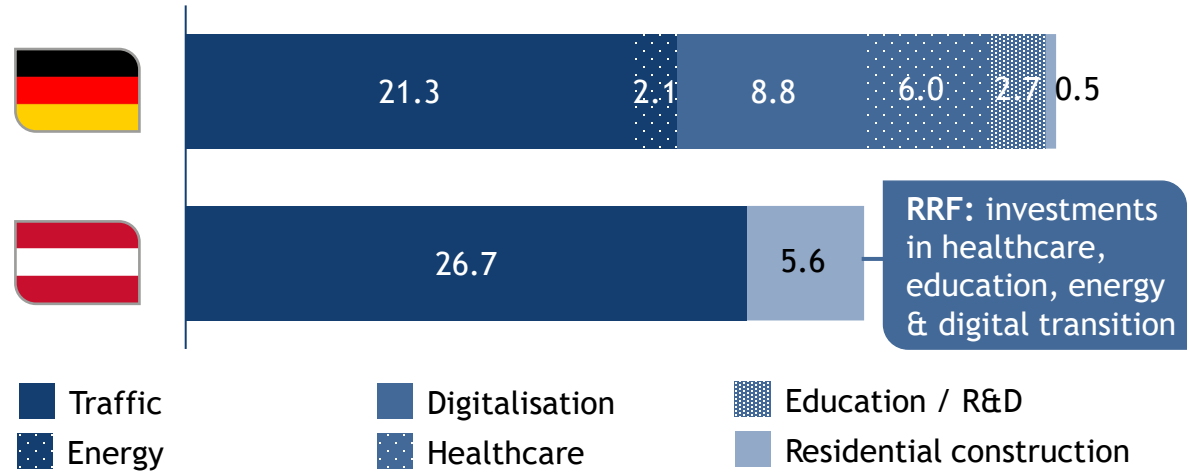
6 Guidance 2026
Confirmed

IMPROVING OUTLOOK RISING DEMAND AND OUTPUT

Annual construction growth rates (in %)



2026 investments in DE vs. AT (in EUR bn)



- Uplift in all divisions in 2026 & 2027 expected
- Strong growth in CEE based on EU infrastructure funds and positive GDP development
- Update on PL: Start of tendering for new central airport (CPK)

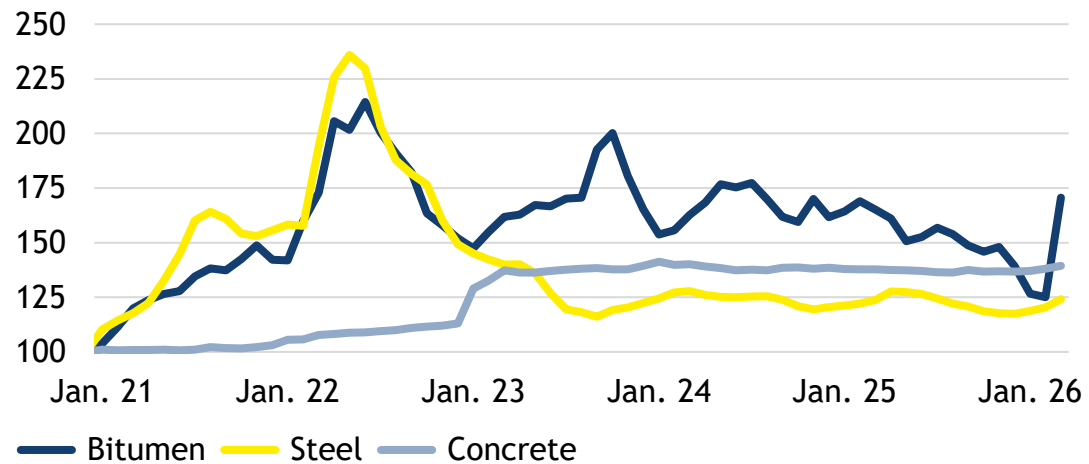
- Germany: Infrastructure Future Act to speed up planning and approval processes
- AT investment programmes from ASFINAG (EUR 7 bn) and ÖBB (EUR 20 bn), housing subsidies (EUR 6 bn) and finalisation of EUR 4 bn recovery & resilience plan

Source: EUROCONSTRUCT, December 2025, Bank Austria, ÖBB, Austrian Parliament, BUND, BMWK, spectis.pl, 3Seas Initiative

SUPPLY AND INPUT COST SECURITY

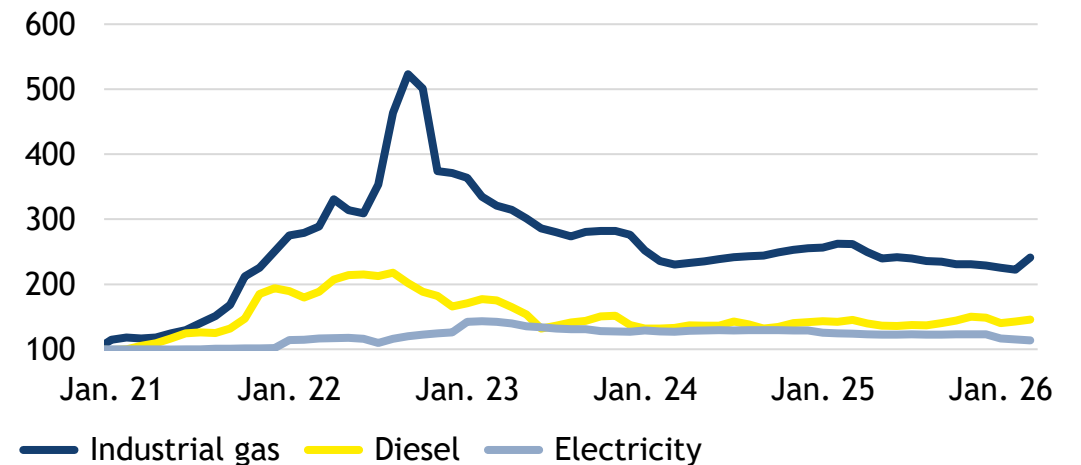
MATERIALS FIXED AND ENERGY PRICES HEDGED

Construction input costs (indexed per Dec. 2020)



- Track record of successful management of price increases through Ukraine conflict
- Early procurement and hedging together with price escalation clauses to secure margins
- No material bottlenecks

Energy prices (indexed per Dec. 2020)

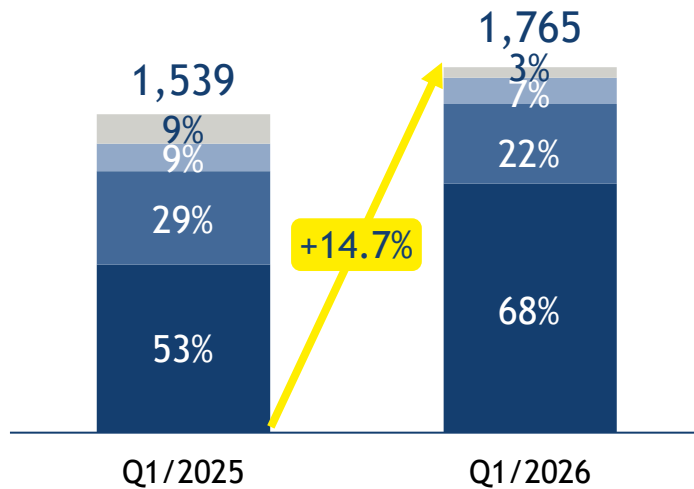


- Gas and electricity (prices) fixed by framework agreements up to 2027/28
- 90% of gas already secured until 2030 (commodity swaps)
- Diesel consumption monitored and hedged on a quarterly basis

Source: DESTATIS - Statistisches Bundesamt Germany, Genesis database

ORDER INTAKE CONTINUED HIGH DEMAND

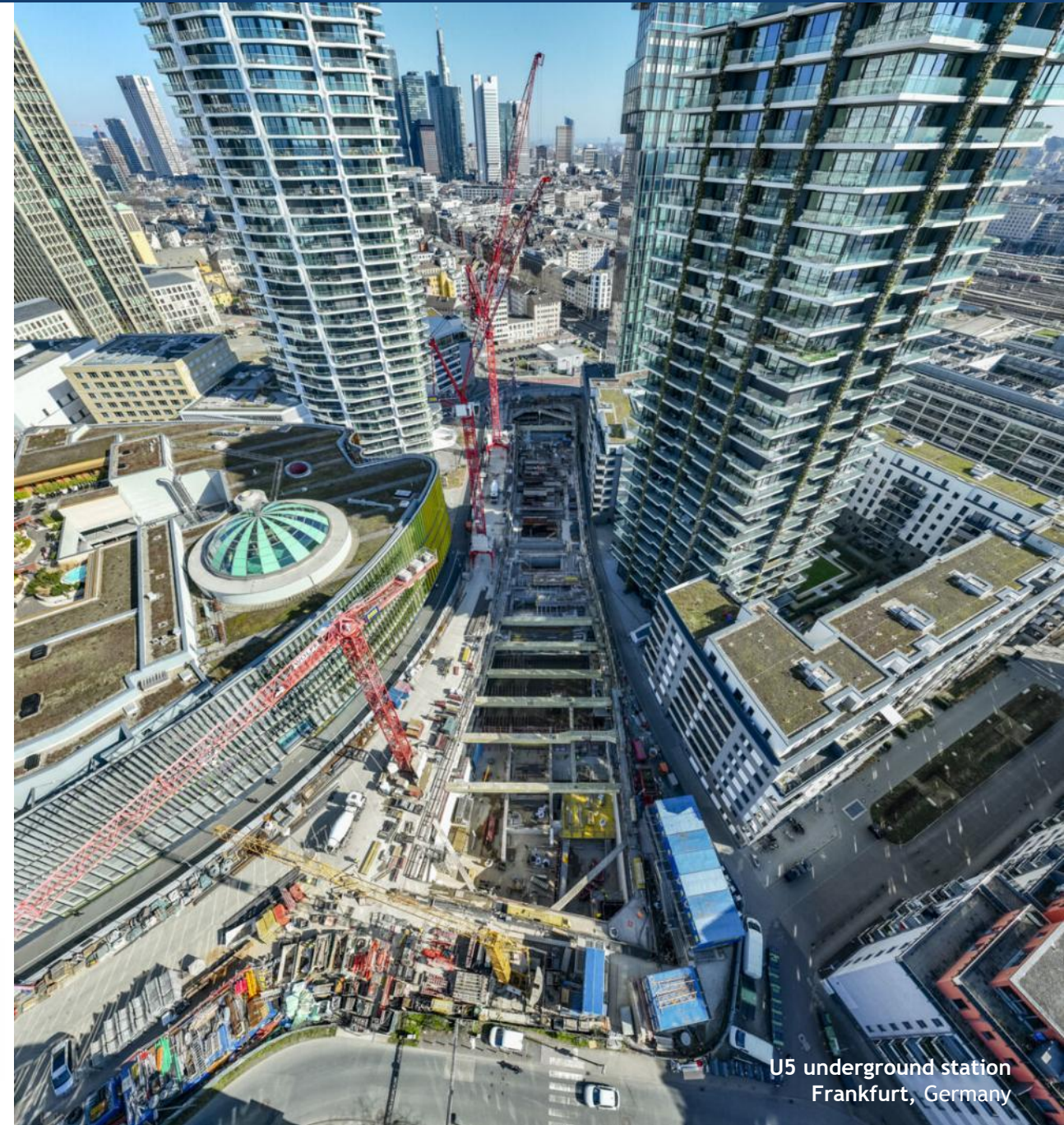
Order intake (in EUR m)



■ Civil engineering ■ Non-residential
■ Residential ■ Miscellaneous

- **Strong growth in PL (+106%), good momentum in DE (+36%) and AT / CH (+20%)**
- **Infrastructure DE picks up, investments in CEE continue, building constr. DE & AT with pos. impetus**

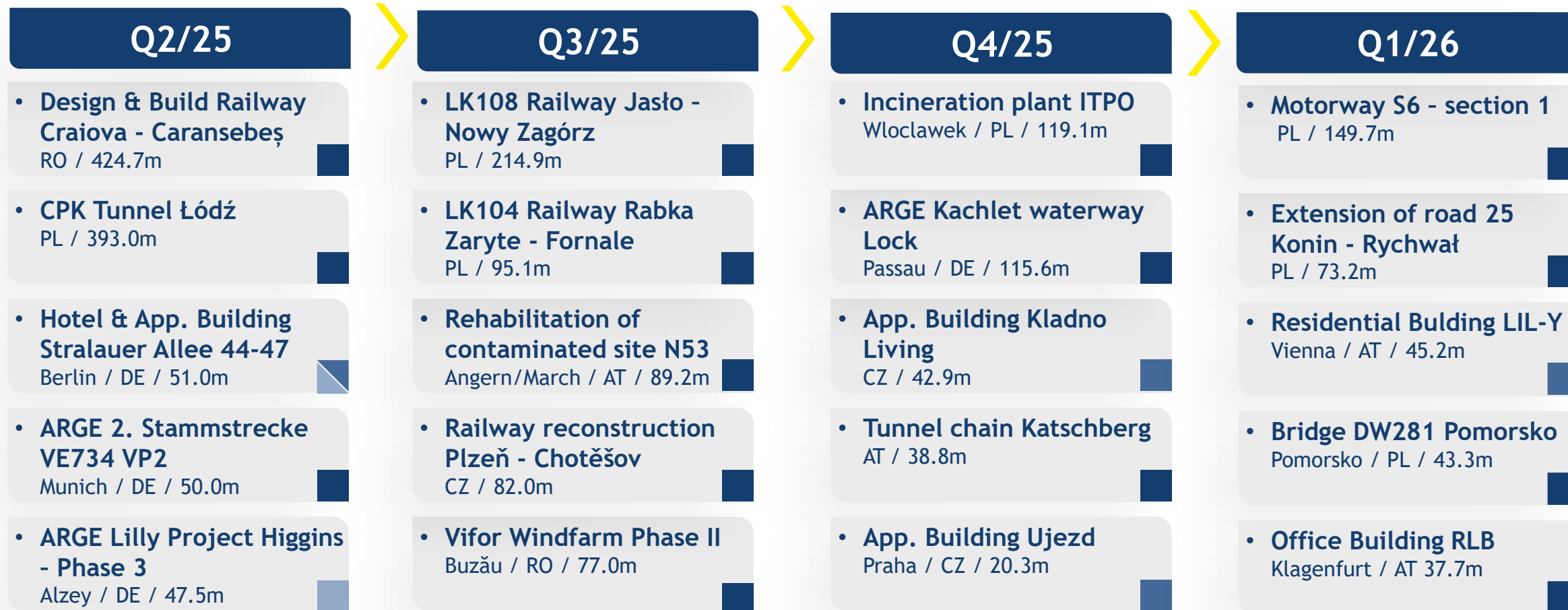
Rounding differences may appear.



U5 underground station
Frankfurt, Germany

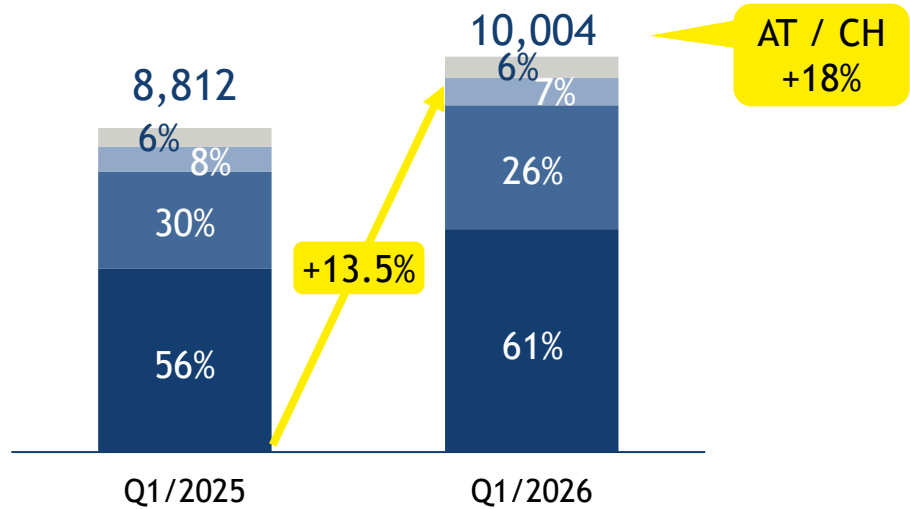
TOP ORDER INTAKES

FIGURES IN EUR



TOP BACKLOG NEW ALL-TIME HIGH

Order backlog (in EUR m)



- Civil engineering
- Non-residential
- Residential
- Miscellaneous

- Highest increases in segment CEE (+41%) & PL (+23%)
- Major design & build infrastructure projects contributing to strong growth

Rounding differences may appear.

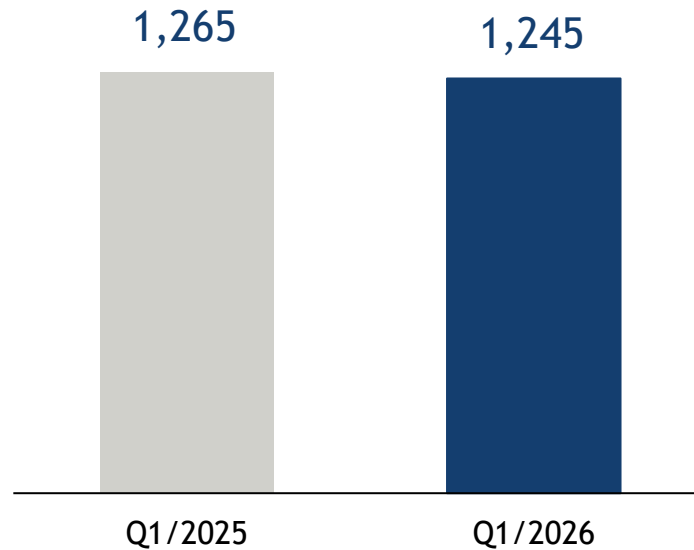


Oradea Ring Road
Romania

STABLE REVENUE

DESIGN & BUILD ORDERS VISIBLE

Revenue (in EUR m)



- Harsh winter affecting AT & DE
- Growth in PL & CEE based on strong backlog
- Development of output positive (+2.3%), including pro rata share of JVs

Rounding differences may appear.

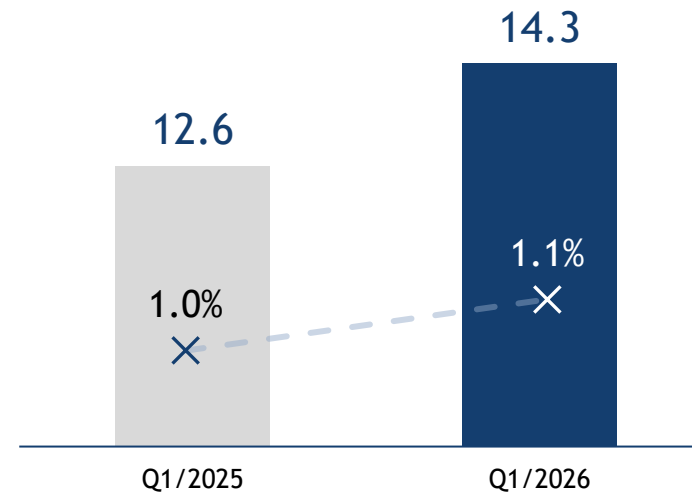


Bochnia northern bypass
Poland



MARGIN IMPROVEMENT ON TRACK

EBIT (in EUR m)
EBIT (in % from revenue)



- Absolute savings in cost of materials
- Increased JV results

Luegbrücke
Austria



→ OUTLOOK

- Moderate growth in revenue and output
- Improved EBIT margin
- 2030 EBIT margin 3.5% - 4.0%